Energy in Transition MENAT's Transformation: Vol 1, 2019

In partnership with HSBC







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Collaboration is Key

collaborative efforts between all parties We believe that only transparent and energy transition blueprints into reality voluminous stream of funds to transform and access to financial architecture that provide a reliable, creative and identified two main drivers - new policies value of sustainable finance and we have Mastering a path is key to realizing the GARETH THOMAS

Regional Head of Global Banking

Middle East, North Africa and Turkey (MENAT), HSBC our reputation as the leading bank for East and wider region. We are building to sustainable finance in the Middle these best describe HSBC's approach importantly, energy security for all. and more prosperous planet. And very much-needed journey towards a healthier Creative, committed and world-leading

territory of green growth, limitless Both are registered with the UAE Federal the Middle East: Global Lower Carbon carbon funds that are both available in are now available to HBME clients. We been developed by HSBC Private Banking Revolution' and 'Clean Living' that have products and collaborations in the Middle Working together will enable all to potential awaits sustainable finance Securities and Commodities Authority Equity and Global Lower Carbon Bond agenda that has created two loweralso have an internal sustainable finance investment funds known as 'Electric Progress Report). For example, thematic transition, are rapidly growing (see: East, a global pioneer in the energy As we enter the largely unexplored

through new intellectual and geographic safely, efficiently and innovatively break

Sustainable Finance Pillar

(FI), industry, government and academia

will ensure smooth travels on the

business and industries. The array of market with sustainable loans and sustainable finance, by providing the

advisory services across the lines of

involved – notably financial institutions

significant progress on our 5 global sustainable finance commitments (as part of our Sustainable Finance pillar) in 2018. HSBC is a leading global partner to the public and private sectors in the transition to a low carbon economy. We have made

1. Provide \$100 billion of sustainable financing and investment by 2025: \$28.5bn achieved in 2018

2. Provide 100% electricity from renewable sources by 2030, 90% by 2025; 29% achieved in 2018

3. Reduce exposure to thermal coal and manage transition for high carbon sectors: New energy policy effectively ends new coal tar sands and Arctic oil financing

 Adopt recommendations of Task Force on Climate-related Financial Disclosures (TCFD): Global assessment of our exposure reporting and disclosure

5. Lead and shape the debate around sustainable finance: 25 reports published in HSBC's Centre of Sustainable Finance, the bank's new thought leadership center

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Middle East, North Africa & Turkey HSBC Progress Report 25

2018

spearhead a key focus for of Global Banking, to growth in HBME this genre of funding for 2019, chaired by the Head and responds to client to bring together leaders was established in January Finance Growth Accelerator needs. And the Sustainable a strategy for this region finance targets, develops bank meets its sustainable jurisdictions to ensure the across HBME and from all established in February 2018 Business Council (CBC) was The HBME Climate

20

finance community and 2018, HBME hosted over Change and Environment Declaration for Sustainable HBME was amongst the (MOCCAE). In December Finance, an Initiative from first signatories to the Dubai encompassing senior experts with a pitch competition, Dubai. The program ended at HBME headquarters in the social enterprise world with impact investors from provided a week of training finalists were selected and the Middle East. Twenty positive social impact across to entrepreneurs making a 2018 as an open invitation was launched in September The C3 Accelerator Program

the Ministry of Climate

GE, Lazard, IFC, Expo 2020 Dubai and Mubadala. MasterCard, Careem, MAF

Sharakah and HBME signed 10

367

HBME professionals was Staff training for 367

enterprises (SMEs) - an ten small and medium-sized to provide support for In Oman in January 2019 part of the sultanate's integral and rapidly growing sustainability integration for a pact to support SMEs

sustainable and green investment flows towards (ADGM) on facilitating the Abu Dhabi Global Markets Commodities Authority and of the UAE, the Securities and support to the Central Bank entities. HBME will provide other public and private sector Declaration, along with 24 was a signatory to the Abu In January 2019, HBME

40%

Arabia.

Bahrain, Qatar and Saudi UAE, Egypt, Oman, Kuwait on sustainable finance in the department heads trained managers, directors and included relationship conducted last year. This

40% stake, since June 2018 (SABB), of which it owns a Saudi Arabian British Bank development on active role in capability HBME has played an sustainable finance for sustainability and

\$23mn

meetings at a global level environmental and social

more than 7,000 company issues last year and voted at shareholder resolutions on HSBC supported 158 7,000+

million (\$23mn) in leasing SMEs get access to EGP400 December last year to help collaborative agreement in HBME in Egypt signed a worldwide. nearly 30% of the countries on ESG issues with 1,219 58 companies, in 58 countries HSBC globally engaged

MOCCAE to discuss new

Google, MBC, Bain & Co, from Facebook, Amazon,

rinance.

backbone of the country's to boost the SME sector; Central Bank of Egypt (CBE) widely regarded as the the government and the supports initiatives by 2019. The collaboration services throughout and low interest financing

Middle East Energy Transition Survey Think Global & Act Local to Accelerate Impact

Our Survey polled 600 regional stakeholders from industry, government and academia in December 2018 on what next steps are required to accelerate the region's energy transition.

"Some 86% of respondents identified that it was critical for the Middle East to develop competent and integrated local supply chains to propel their energy transformation. Some 69% said they were confident the region had the right financial vehicles in place to facilitate the needed investment towards more sustainable forms of energy."



86%







69%





38%

D. Saudi Arabia

17%

16%

18%

14%



The diverse range of new energy sources within the Transition will need complete infrastructure dipit through the value chain – from production and capture to processing, storage and transportation – is the Middle East legacy fassil-fuel energy infrastructure an opportunity or binnetic to energy transition?

> Which of the following criteria is the best one to use to measure a MIDDLE EAST country's progress in implementing an Energy Transition strategy?



opportui

B. A Removing subsidies on fossil fuels
B. Anount of money invested in
Benevable energy projects
Competence of local supply
chain to deliver
20%
27%





In June the EL agreed a 22% EL reversable energy traped for 2200 in June and Spain beame the first EL state to create a Ministry of ECoopidal Transition form manging the former Ministrees ECO Environment and for Energy Is it possible to get left behind in the grant energy transition and minist out on its economic rewards now estimated at \$1 tellion per years.



There is a two-part solution for states to overcome the energy transition challenge Frestly, increase supply of zero-carbon energy alternatives; and secondly, reduce demand for fossil fuels. Which of these policies should Middle East states prioritize?

A. Reduce demand for fossil fuels



14%



Keep the Green Dollars Coming

BY ZOE KNIGHT Group Head, Centre of Sustainable Finance, HSBC

Have no doubt: the energy transition is expensive business. Investor confidence is provail to meeting a toget that the world exampta fidred to miss: the sustainable implementation of the Paris Agreement. What is one key signalisent to bury investors' appetite? Transparency, We are all still figuring out what "good or what "good what "good or "good or

clerity will improve forecasts and riskreward profiles. Meeting the goals of the energy transition and the Paris Agreement requires a greening of the global financial framework through easy communication and deep-collaboration. These oft-used

decarbonization' looks like, so bolstering

\$300bn For the fifth consecutive For the fifth consecutive year, global clean energy investment exceeded the \$300 billion banchmark, reaching \$332 billion in 2018, detailed Bloomberg New Energy Finance (BNEF).

> to setting the global tone going forward the changes will play out and the best to deal with the uncertainty of how disasters). In turn, this frees up capacity climate change (forced migration, natura assets and the physical implications of the assumed risks, such as stranded territory and enable them to mitigate by-step through what is largely uncharted signposts will help investors move stepas accurate as possible. Having such both fossil fuels and renewables - are and environmental forecasts - for is progressing will ensure that economic this process in just four years will be key means the effectiveness and timeliness of country and region to achieve this goal myriad of nuances in every company is due in 2023. Success at navigating the process is called the global stocktake and its purpose and long-term goals. This environmental clock is ticking too loud! there is no time for slack schedules; the stock of implementation and to assess details the need to periodically take article 14 of the Paris Agreement, which words can easily lose meaning. But One major step that requires both is Greater clarity on how the Agreement

GREEN FUTURE

unnerving guessing game, which risks putting even budding climate-finance pioneers on the back foot.

targets, clean energy must account for 44% of the UAE's energy capacity by is certainly growing. In the GCC alone cost solar PV projects without offering the region's innovative spirit. And the the aim of becoming a global technology determined contributions (NDCs). For dotted line of the Paris Agreement, aiming for 15% in the same year. Greer generation from renewables and others other renewable and energy efficiency energy has made striking gains. Among over the last five years, renewable Momentum towards the energy transition and has managed to attract some low installed solar PV capacity in the GCC UAE already hosts close to 79% of the (CCS) – a move that can help showcase leader in carbon capture and storage example, Saudi Arabia's NDC included submitting comprehensive nationally National Visions and all signed on the goals form a cornerstone of countries' (mainly nuclear) by 2030 and Kuwait is 2050, Saudi Arabia is aiming for 30% of

> Achieving renewable energy deployment targets would reduce emissions by 136 million tonnes of carbon dioxide according to IRENA.

of higher turbine towers and longer affordably leveraged with the deployment Kuwait, Oman, and Saudi Arabia – have energy game. Aside from abundant a major ace card in the region's clean epicentre of fossil fuels. Geography is conventional energy technologies - an made solar power cost-competitive with renewable energy auctions in the UAE capacity and record-breaking bids in to almost 7GW of new power generation elevated from small-scale pilot projects based International Renewable Energy good wind resources that are being sunshine, GCC countries – particularly impressive step-change for the historica and Saudi Arabia. Such auctions also intertwined with economic growth a region where subsidies have long been Agency (IRENA). This is monumental in subsidies, according to Abu Dhabi-IRENA highlights how progress has

financial instruments to help the energy industry adapt. This will help relieve an

energy is well countered - if far power production and associated fuel worldwide. And water withdrawal for highest rate of youth unemployment Organization (ILO) said retains the (MENA), which the International Labor of the Middle East and North Africa direct jobs in a region that forms part would also create more than 220,500 carbon dioxide, according to IRENA. It emissions by 136 million tonnes of deployment targets would reduce energy transition, the energy transition equation is simple: the world needs the exceeded – by the above benefits. The water scarcity challenges. itres (-17%); critical for a region facing extraction would also fall by 11.5 trillion The cost of investment in clean Achieving renewable energy

-8%

While total global green energy exceeded \$300 billion last year, particularly surprising considering the growing momentum of emerging matters in this field. Why? In short, the magnitude of change incurred by the great energy transition takes some time to get used to.

3%

Wind investment rose by 3% last year to \$1286 billion, with distore wind having its secondhighest year. Money committed to smart mater rollouts and electric vehicle company francings also increased, BNEF reported.

-24%

Solar commitments declined by 24% to \$130.8 billion in 2018, according to BNEF, even though newly added photovoltaic capacity meant the 100GW barrier was broken for the first time

12%

The decline in solar is in part due to sharply declining capital costs and BNEF's global benchmark for the cost of installing a megawatt of photovataic capacity fell by 12% in 2018 as manufacturers slashed selling prices amid a glut of Pt modules on the world market.

\$21bn

The value of sustainability and SDG bonds issued in 2018 – a staggering 114% year-on-year rise, Climate Bonds' data

\$1.6trn

Carbon Tracker warned that fossil fuel companies risk wasting \$1.6 tillion of expenditure by 2025 if they base their business on emissions policies already announced by governments instead of international climate

transparency. Lift the veil and the funds will flow more easily: truly a win-win.

A Complementary Blend

Fossil Fuels & Renewables in the 21st Century

Engineering, ADMA-OPCO former Deputy General Manager, ZADCO; former Head of Reservoir GCEO, ENOC Group; former Technical Advisor for Deputy CEO ADNOC; BY H.E. SAIF HUMAID AL FALASI



energy, 6% nuclear, and 12% clean coal." "The UAE Energy Strategy 2050 illustrates how the country's 'basket' will comprise 38% gas, 44% clear tuture energy mix will have a low-carbon theme: the

charting a new course. A new era beckons the wind in the sails of the Middle East's

oil demand will continue to grow up to Energy Outlook 2017 report details how demand higher," said Dr Fatih Birol, the oil, as growth for trucks, petrochemicals million barrels a day (b/d) by 2040. shipping - drive up oil demand to 105 pace. But other sectors - namely 2040, although at a steadily decreasing Executive Director. The agency's World shipping and aviation keep pushing petrochemicals, trucks, aviation and International Energy Agency's (IEA's) "It is far too early to write the obituary of

demand at an affordable cost utilizes both fossil fuels and renewable Outlook anticipates a 55% increase in the

The UAE Energy Strategy 2050

'basket' will comprise 38% gas, 44% have a low-carbon theme: the country's illustrates how the future energy mix will energy, is a proactive approach to meet this 2040. A multifaceted energy basket, which Middle East's energy consumption up to will be the mainstay of the 21st century. BP Paris Agreement mean an 'energy basket' as rising populations and obligations to the economic growth since the mid-1900s are The oil and gas markets that have been

FRIENDS, NOT FOES

for a smaller percentage in 2040, the when considering it will require new tigures still mark a steady growth rate in 2040. While non-fossil fuels account mix increases from 1% in 2017 to 13% Middle East's primary energy demand gas production by 2040. At the same global liquids production and 20% of remain the world's largest oil producer anticipates that the Middle East will the prosperity of both. BP Energy Outlook security in Dubai and beyond relies on is no doubt that energy and economic rather than competitive, role to fossil Renewables will play a complementary, time, he share of non-fossil fuels in the The region will account for over 34% of and the second-largest gas producer. fuels in the foreseeable future. But there

> natural gas at the field. the potential to make an 80% saving of

technologies, policies and a societal shift or renewables be a mistake to discount the importance in the way energy is consumed. It would

online in the last quarter of 2017 and has thermal EOR technology at the Amal per day via 36 glasshouses to support operational, Oman's Miraah solar therma operations lies to the east. Once fully of how the two camps blend their amid today's oil prices. One illustration costs. The latter is especially pertinent emissions and streamline operational technologies. Projects centered on a the field of enhanced oil recovery (EOR) merge both camps - fossil fuels and field. The \$600 million project came Development Oman's (PDO) existing state-owned and Shell-led Petroleum plant will generate 6,000 tons of steam win-win scenario are helping reduce renewables – are already paying off in Gulf countries' innovative plans to

box - from predictive analytics, big data Mastering the rapidly growing digital too to carving out the new status quo. 4th Industrial Revolution will be integral of energy innovation in the 21st century with fluency in the digital tools of the agendas. Critical and imaginative thinkers will climb higher on energy companies Nurturing talent to drive this new blend



four more decades

books. Oil and gas will remain an integra

part of the global energy mix for at least industry', ready to fade into history translate into fossil fuels being a 'sunset leveraging renewable energy does not East's first nuclear power plant when it low-carbon future – it will be the Middle power project is another example of 'Sustainability' theme at EXPO 2020

starts coming online later this year. But the UAE's pioneering dedication to a in Dubai. The UAE's Barakah nuclear green economy are two threads of the impacts of climate change and build a while strategies to mitigate the negative growth for the country's economy, demand and ensure a sustainable by 2050 to meet the growing energy to invest AED 600 billion (\$163 billion) under way. The UAE government aims ranging, with significant changes alread renewable energy growth are widecoal. Efforts to increase low-carbon and clean energy, 6% nuclear, and 12% clear

Green targets

fourth quarter. Looking ahead, energy companies will have to frequently review United Nations Framework Convention on Climate Change, held annually in the discussed throughout the year and at the of each country's commitments are Efforts to pin down the finer details the Kyoto Protocol was signed in 199 increasingly strict rule book their roadmaps to accommodate the The UAE formally ratified the Paris Agreement in September 2016

2°C

2°C above pre-industrial levels global average temperature to well be term goal of keeping the increase in role in meeting the Paris-Agreement

2016

Environmental Assessment Agency sard efficiency biggestemitting nations either fell or were static in 2016, in large part due to energy Progress is under way. The Netherlary the level of CO2 emissions in the world's

28%

hitting low-carbon targets could become Affordably meeting energy demand while The global population will rise to 9.740 from today's 7.6 billion – a 28% climb.

,100

over the lifetime of the nat A Waste Heat Recovery project at the ENOC Refinery saved natural gas cars from the roads for one yea annual reduction of CO2 emission hydrotreatment plant. It also ensuring more efficient consumption equivalent to AED2.7 were reduced from million a year. Fibe gas temperatures 1,000 tons, equating to removing 2, 0°C to 150°C energy usage

> and innovation will enable "Collaboration, transparency

CHAPTER 1 National Energy Companies: Mastering a New Rule Book?

submerged by them." energy companies to change, rather than being surf the waves of positive

channel this vast potential of financial and as well as small and medium-sized enterprises nationalization and supporting entrepreneurs, also encompass bolstering the rate of Efforts to continually enhance human capital companies' ability to meet rising demand, while to artificial intelligence - will be vital to energy billion. What strategies will most effectively the next five years, with the sector worth \$920 forecasts that the number of SMEs in the Gulf (SMEs). MENA Research Partners (MRP) streamlining costs and reducing emissions. Cooperation Council (GCC) will rise by 156% in

security? workforce - towards affordably ensuring energy human capital - a core part of Dubai's growing

someone to grab them." made. They do not just lie around waiting for the UAE and Ruler of Dubai: "Opportunities are Maktoum, Vice President and Prime Minister of His Highness Sheikh Mohammed Bin Rashid Al A proactive approach is crucial. As best said by change, rather than being submerged by them companies to surf the waves of positive and innovation, which will enable energy The answer is collaboration, transparency

Efficiency ethos must gain pace

annual increase since 2010. This meant that the forces driving up energy demand, led by improvement this decade. Why? Global energy demand rose by 1.9% in 2017 - the fastest produce one unit of gross domestic product (GDP) - fell by 1.7% in 2017, the slowest rate of strong economic growth, outpaced progress on energy efficiency. demand. Energy intensity - measured as the amount of primary energy demand needed to Energy efficiency represents a key release valve on the burgeoning pressure to meet rising

2040

of cost effective energy now and 2040. around 3% per year between intensity would improve by widely available today, energy efficiency opportunities By leveraging the range

4.5x

2013-2017. wind rose by half between 4.5 times while that of onshore PV projects in auctions rose by average size of awarded solar In emerging markets, the spurring investors' appetite. renewables improved in 2017. The economic efficiency of

\$500bn

lower pollution levels \$500 billion per year and for consumers by more than so would reduce energy bills compared to today. Uoing value from the energy it uses allow the world to extract Efficiency gains alone could

> 3% In the past, there has been

than doubled since 2016, While oil prices have more now notes is a decoupling. spiked, so did costs, and and oil prices. When prices between upstream costs a roughly linear relationship vice versa. What the IEA

learned to do more with less Companies appear to have

Efficiency Report 2018 https://www.iea.org/wei prg/wei2018/ Energy Agency (IEA); World Er t2018 Report

https://www.iea.org/newsroom/news/2018koctobe# building-a-secure-and-sustainable-energy-syst.html

WATER SCARCITY: Heversing the Narrative

operations will increasingly recycle water used during highlighted by the World

12.7bn

every barrel of oil produced to five barrels of water for according to Total. This a day of water by 2020, produce 12.7 billion gallons The planet's oil wells will equates to an average of three

14%

scarcity by 2050, at up to 14%

8

demand for 60 households in equivalent to reducing water

There are No More Detours

The Energy Transition is Here to Stay

Managing Director, Petroleum Development Oman; former head of Economics and Planning, Qatar Petroleum; former Executive Vice President for Middle East, Russia and CIS, of Shell E& P Middle East BY RAOUL RESTUCCI



given more impetus to the need to diversify of the oil price volatility since 2014 has by 14.5 million barrels a day (b/d) to reach energy mix through to 2041, increasing demand will have the largest share of the energy transition. The introduction of gaspervasive deployment, is an enabler to the environmentally responsible businesse operate as safer, more productive and stakeholders many opportunities to analytics – offers NOCs and other industry technologies like automation, machine Revolution – defined by emerging ways of working and technologies efficiencies through new leaner and digita time, there is the need to achieve greater domestic and global demand. At the same meet customer expectations with rising energy portfolios, while continuing to a prime example. The economic impact momentum and drive change - Oman is deployment are well-placed to build levels of solar density and increasing term competitiveness and sustainability gravitate towards renewables for longermean national oil companies (NOCs) must expansion of US shale oil, climate change energy needs, shifting supply such as the growth will decelerate over time. But rising 111.7 million b/d by 2040, although the World Oil Outlook 2018 forecasts that oil mix for many decades to come. OPEC's will remain an integral part of the energy Fossil fuels are not going away - they learning, artificial intelligence and data At the same time, gas and its more The advent of the 4th Industrial Middle East countries with their high

> responsible businesses." analytics – offers NOCs and environmentally as sater, more productive opportunities to operate stakeholders many intelligence and data automation, machine defined by emerging learning, artificial technologies such as "The advent of the 4th

of renewable energy development and need to fully mature themselves as hubs the further investment countries like Omar solar swaps, for example, could generate

diversification is targeting in excess of lanteean program on ennancing economic supply chain of opportunities. have already commenced across a full Middle East over the next five years, PDC 200,000 jobs it is forecast to create in the in green energy infrastructure, and the needs to build on the pioneering work we Currently, the Omani Government's With an investment of \$200 billion

> offices, with surplus electricity being fed Muscat headquarters to provide power for domestic and export options. providing a highly reliable and sustainable oil and non-oil portfolios and investigating this aim by integrating solar into both our is already playing its part in supporting generated by wind and solar by 2025. PDO scheduled for May 2020. Japanese-Omani consortium, which is power producer project in our fields to a a contract for a 100 MW independent into the wider grid. We have just awarded (MW) of solar photovoltaic panels in our the saved gas for use in higher value competitive as we redeploy and monetize producing steam with solar is now energy needs. The project shows that development solution to our increasing being developed with GlassPoint, is nto a fully-fledged energy company. engineering and design, in order to develop in areas, such as project management, and expertise to commercialize our services where we can leverage new technology 10% of the country's total energy to be We are also installing 11 megawatts Our flagship Miraah solar energy project Projects like these represent a good

the challenges of the tuture. competitive and playing our part in meeting remain confident and excited about staying chain development and investment. I development, technology, training, supply aspects, including strategy, research and owards a greener future. This is across al public and private sectors to evolve and collaboration between Oman's start, but there must be greater alignment

2040

11 MW

202

2025



NOCs are Learning the Ropes Quickly.

and Engineering, PETRONAS Regional Director, PETRONAS Subsidiaries Middle East, PETRONAS; Head Iraq, PETRONAS Carigali Iraq Holding; former Head of Projects BY ABD MALIK JAFFAR

oil producing region is also a pioneer in unique achievement: the world's bigges the last five years have resulted in a Eastern NOCs' mission statements over energy portfolio. Frequent edits to Middle global journey towards a diversified flex has given them a firm lead in the reactive, not proactive. A new forte to national oil companies (NOCs) are Gone are the historical criticisms that renewable energy In the UAE alone, the Vision 2021

requirements from clean energy sources member to generate 27% of its energy and National Agenda expects the OPEC

carbon initiatives across their value iceberg, with NOCs implementing lower be the largest single-site solar park in the bin Rashid Al Maktoum Solar Park will consumption of five tons per person in million tons of carbon emissions annually achieve a reduction of approximately 6.5 AED50 billion (\$13.6 billion) project will MW by 2020 and 5,000 MW by 2030. The producer (IPP) model, producing 1,000 world that uses the independent power just 2.5 years. The country's Mohammed emissions and achieve average oil reduce its per capita greenhouse gas Both goals are just the tip of the



27% and achieving average oil sources, reducing per capita generate from clean energy Agenda expect the country to

\$13.6bn

MW by 2030 and reduce expected to produce 1,000 (IPP) model. The project is The value of Dubai's



of the world's nations. Similar patterns birth of 'international NOCs' over the last The top five NOCs worldwide account in a highly concentrated resource base those in the Middle East. than 20 countries – approximately 10% the company is now present in more upstream investments in Vietnam and internationalization started in 1991 with in 1997. In Asia, Malaysian Petronas' the Brazilian oil-sector deregulation overseas strategies since the early foreign production – have implemented CNPC – with approximately one-third of Chinese companies CNOOC and international oil companies (IOCs) in a territory typically dominated by to become progressively influential two decades, for example. They have leaders in this new chapter. Take the confidence that they will be integral their comfort zones has become fuels and renewables into one mix established and emerging; blending fossil capability to build a bridge uniting the more to come. Politically-backed with service station in the UAE last year, with ENOC launched the first solar-powered between 1995 and 2010 and Dubai-basec (ADNOC) reduced its zero-flaring by 78% East. Abu Dhabi National Oil Company affected the entire industry and resulted production, NUCS expansion has resources and around 70% of total are noted in most major NOCs, including Petrobras expanded internationally after 1990s, mainly in Asia and Africa, while leveraged their cross-border influence increasingly common, reaffirming relatively deep-pockets, NOCs have the chains in the UAE and the wider Middle With 85-90% of global proven NOCs' appetite for stepping outside

> to coping with intensifying demand. The more diverse energy market, which is vita core principles will create a stronger and diversified portfolios. Embracing these and the dynamic management of highly technologies, norizontal collaboration digitalization, fast adoption of new are customer-centric business models consumption habits. Also on the list as the rise of renewables and shifting current products and services, such in segments that are gradually displacing chances to survive in a fast-changing First up is agility, giving organizations better strategies will help sharpen their game so must skill sets at NOCs. Seven core two sides of the same commercial coin to have fossil fuels and renewables as at the top of the list. (72%), with Venezuela and Saudi Arabia But as the global energy mix evolves

mired in ambiguity to find their way. use their influence as a beacon for those question marks that demand answers energy transition has thrown up many to energy, much starts to fail. The great energy security. Without reliable access the most precious asset a country has twice the previous year's rate. renewables, for example. NOCs must nto the two 'camps' of fossil fuel and policies, bolstering talent creation R&D for innovative technologies and with clear parameters; how to manage NOCs are gatekeepers to arguably

> more than half of global "The top five NOCs

located in OPEC member countries reserves. Such reserves are mostly for more than half of global oil-proven

78%

tlaring between 1995 and 2010. The reduction in ADNOC's zero-

of global proven resources Globally, NOCs have 85-90% 70%

energy in 2017 rose by 2.1% - more than March 2018 that the global appetite for

International Energy Agency (IEA) said in

2.1%

for energy last year - more than The rise in the global appetite

10%

approximately 10% of the started in 1991 with upstream



Saudi Arabia

The Kingdom's Energy Transition Finally Starting to Shape Up



Group; former Research Associate at Caminus and CERA (IHS Markit)

on average over the same time period than 48% of the total, with another 30% subsidized energy price environment. in power uses will be emerging in a less task quite challenging. But efficiency gains domestic energy prices) has made this generation mix away from traditional Peak demand also grew by almost 7% over the past decade (5.8% per annum). led to steep growth for total power demand from commercial and government sectors) residential sector alone accounts for more residential and commercial sector (the demand growth (and historically low more clearly shaping up. Significant powe sources - most notably crude - is now Saudi Arabia's quest to diversify its powe A high penetration of electricity in the

even shrinking. those countries has already stabilized, or is demand in Europe is only 40% higher than 62.26 gigawatts (GW), against an average unlike Saudi Arabia, power demand in in Europe as well (or even in the US). But assets has become a challenge for utilities average demand. Poor utilization of therma is fairly low. As a form of comparison, peak peak and average utilization of capacities requires large spare capacities to meet the power dispatch on the order of 34 GW. This Regulatory Authority (ECRA). regulator Electricity & Cogeneration according to data from the electricity Peak demand has already reached

of energy prices started in 2015 and Saudi Arabia's government reform

> shrunk by 0.8 terawatt hours (TWh), or by from 4.8% growth in 2015), with peak slowed to 0.7% year-on-year in 2016 (down immediate. Electricity demand growth units, with S&P Global World Power Plant now clearly evolving toward more efficient growth, especially at peak hours. residential sector could limit the demand agenda, more efficient uses in the ntensive industries as part of its reforming will aim at further attracting energy ncreased by 6%. Although Saudi Arabia 0.6%, while the number of total customers first decline in more than 20 years. demand down by 2.3% year-on-year - the the changes in behavior were nearly More specifically, residential demand Beyond demand, the capacity mix is

> > could limit the demand growth, especially at peak hours intensive industries, more efficient uses in the residential sector "Although Saudi Arabia will aim at further attracting energy

quarter of the country's installed capacity online within the next 2-3 years, or nearly a a result of the new facilities installed, with million barrels a day (b/d) through 2020 as expect Saudi Arabia's HSFO burn in the crude in the power sector could not have by the world's refineries into low-sulfur fue transform the volumes of HSFO produced desulfurization capacity worldwide to fully Making Waves, shows there is insufficient (IMO) 0.5% cap on sulfur in shipping International Maritime Organization's at a critical time in the oil industry. The generation mix at the expense of crude. The and gas are set to get stronger in the online, the role of high sulfur fuel oil (HSFO) mix is that with the new projects coming 20 GW of new plants are set to come Database showing the comm power sector to increase by roughly 200 have an increasing surplus of HSFO. We happened at a better time, as the world wi Saudi Arabia's strategy to move away from 2020. S&P Global Platts Analytics' study fuel comes into effect on the 1 January increased ability to burn HSFO is occurring a number of large units in sight. Almost A notable development in the generation o Buluoiss

confirming the Kingdom's vast potential in projects (the 300 MW Skaka PV plant program, the bids for the first utility-scale ramping up its renewable deployment costs of solar power. As the Kingdom starts gas, with the co-location of the two the daylight hours, solar complements Cycle (ISCC) in the Western region. During example of an Integrated Solar Combined Power plant in Saudi Arabia is another the 500 megawatt (MW) Duba Green turbine that generates electricity. Similarly plant, as a CSP unit complements the gas interesting example of integration of CSP wider energy strategy. This plant offers an marks an important step in Saudi Arabia's GW CCGT Waad Al-Shamal plant also 2020 due to the upcoming IMO regulations crude estimated at 100-200 million b/s in additional switching potential away from have surprised for their low-price levels. and the 400 MW Dumat Al Jandal wind) reducing tossil tuel usage and integration reduction in the form of simultaneously technologies offering benefits and costs (Concentrated Solar Power) with a thermal The recent commissioning of the 1.2

5.8%

has grown by 5.8% per Saudi Arabia's power demand Cogeneration Regulatory

2020

Authority (ECRA)

from 3.5%, comes into effect

renewables

Falling Cost of Solar Harnessing Opportunities

of Directors of the Cambridge, UK-based World Conservation UNEP Executive Director; former Trustee and Member of the Boarc (UNEP) New York Office; former Special Representative of the International Renewable Energy Agency (IRENA); former Head of Director-General Emeritus; Former First Director-General of the BY ADNAN Z AMIN Monitoring Centre former Director of the United Nations Environment Programme's the UN System Chief Executives Board for Coordination (CEB);

growth. costs are underpinning its remarkable the heart of this transformation, and falling energy system, which brings new It is also transitioning us to a low-carbon generate, consume and distribute energy transformation driven by renewables is economic opportunities. Solar energy is at fundamentally reshaping the way we rapid and disruptive change. This The global energy system is writnessing Solar photovoltaic (PV) module prices

costs significantly below traditional energy to halve again by 2020, bringing average utility-scale PV modules has fallen by 73% Furthermore, solar PV costs are expected fossil fuel power generation cost range. since 2010, bringing it firmly within the 2009 and the average cost of power from have declined by more than 81% since This has fueled unparalleled expansion

tremendous promise and its costs are concentrated solar power (CSP) holds gigawatt (GW) in 2000 to almost 300 GW in solar PV capacity from less than one range within the fossil fuel power generation cost between 2020 and 2022 will have dropped shows CSP projects commissioned witnessing similar declines. Our analysis added 54 GW of solar PV. Beyond PV, capacity grew by 32%; China alone worldwide in 2017. Last year, installed

security and addressing climate change. In and diversification to enhancing energy objectives, from economic development deployment in the pursuit of numerous opportunity to accelerate solar energy These cost reductions present an

currently under construction near the city

generate 44% of its power from renewable cut carbon dioxide emissions by 70% and be the world's largest. These projects will kWh. Once complete, the Dubai plant will help the UAE achieve its energy strategy to electricity with storage for USD7 cents per a 700 MW CSP plant which will generate while in 2017 Dubai awarded a bid to build USD2.4 cents per kilowatt-hour (kWh) in 2016 resulted in a record low price of 350-megawatt (MW) solar PV auction these developments. In Abu Dhabi, a in the region, countries are seizing it. prices for solar achieved through auctions in the Middle East. With some of the lowest few regions is this opportunity greater than The UAE has been at the forefront of

of CSP, offering up to seven hours of in a total generation capacity of 510 MW Complex in Ouarzazate, which will result of the second phase of the Noor Solar economic diversification strategy under its energy by 2050 expensive and volatile tossil tuel imports by 2030, thus reducing its reliance on than half of its electricity from renewables Morocco's ambition to generate more generation capacity. The project supports A third phase is scheduled to add further storage, in addition to 70 MW of solar PV bids for its first utility scale solar project 2017, the Kingdom received record low energy capacity target by 2030. Also in late Vision 2030, setting a 9.5 GW of renewable plans to scale up renewables as part of its In 2017, Saudi Arabia unveiled ambitious Similarly, in Egypt, the Benban Solar Park Morocco is close to the completion

81% 2020, bringing average costs significantly below traditiona expected to halve again by 2009. Solar PV costs are (PV) module prices since

700 MW

generate 44% of its power emissions by 70% and strategy to cut carbon dioxide UAE achieve its energy

capacity of the 32 power 1,650 MW

around the world. of Aswan, will soon be the biggest solar energy transformation in this region and solar power will only serve to accelerate systems, turther cost declines toreseen in both Middle Eastern economies and energy energy. As renewables continue to reshape seize the opportunities presented by solar are representative of the region's desire to capacity of 1,650 MW. These examples the plants will have a combined electricity plants. By mid-2019, once fully operational installation in the world, housing 32 power





Middle East is a Key Stakeholder The Paris Agreement: Why the

BY MARIA VAN DER HOEVEN Minister of Economic Affairs and Energy, Netherlands Minister of Education, Culture and Science, Netherlands; Former Former Executive Director, International Energy Agency (IEA); Former Senior Fellow at Clingendael International Energy Programme (CIEP);



in efficient, innovative and perhaps energy importing regions move away East, for at least two reasons. When technologies. This is relevant to the Middle conversion, transport and storage and adoption of clean energy production, from shifting energy policy preferences worldwide. The Paris Agreement has given unforeseen ways. The development of respect to exporting clean energy carriers opportunities in the Middle East with the same time, such a shift can create trade balances of exporting countries. At fuel demand and could negatively impact fossil fuels, this could affect global fossil from the combustion of carbon-intensive renewed impetus to the development technological change that will result

share of 30%, oil combustion for powe to contain the carbon intensity of energy energy carrier may prove vital here such as Europe and Japan. Also, at a the world's energy importing regions priority that it has been in some of has historically not been the policy resources in the region, energy efficiency total primary energy supply by 2025 energy efficiency at 21% of projected estimates the potential for savings from economies. For MENA, the World Bank widely regarded as an essential measure efficiency improvement is therefore in unabated CO2 emissions. Energy hydrogen, among others, as a clean Due to an abundance of energy Energy use today generally results

> ultimately satisfy shifting consumers preferences chains, strengthen the knowledge base, develop and scale-up technologies and But regional cooperation is essential in order to integrate all the options in new value "The Middle East is well positioned to play a relevant role here on the global stage.

of 'relative prices' of different energy Ungoing research on the relevance carbon cycles. For instance, through the over time however, it is essential to close carbon efficiency to improve sufficiently and facilitate further modemization. For and wellbeing of people in coming years continue to underpin the regional econom impacts are reduced, such resources can resources are harvested while the negative for countries that possess abundant fossi Rather, 'carbon efficiency' could also suggests that this can be addressed. mix and how such prices come about carriers in the economy for the energy environmentally unattractive elsewhere it is often regarded as uneconomic and sequestration (CCUS) approaches. adoption of carbon capture, utilization and energy resources. If domestic energy prove to be a useful metric, particularly generation is high in the region, while Additionally, hydrogen as an emerging Energy efficiency is not a goal in itself

the Middle East is enormous. Impressive renewable energy projects are realized at renewable energy producing potential in energy carrier, could prove to be vital. The

traditional and new markets.

exports from the region. an essential enabler for future clean energy hydrogen technologies may turn out to be development and adoption of renewable long distances are in the making. Further of hydrocarbons and CO2 overseas is challenging. Fortunately, while transport distance electricity transport remains connected to distant markets and longmatenalize, production must be the region itself. pilot projects for shipping hydrogen over well-known territory across the globe, affordable and clean electricity supply in ever lower cost levels, contributing to an But for clean energy exports to This is where renewable energy

satisfy shifting consumers preferences in strengthen the knowledge base, develop all the options in new value chains, to cycles could come together. The Middle carbon chemistry and the closing of carbor production, innovative hydrogen and and scale-up technologies and ultimately cooperation is essential in order to integrate role here on the global stage, but regional East is well positioned to play a relevant

change. The ambitious negative impact of climate the same name in 1997 signed in the Japanese city of on from the Kyoto Protocol 2015 marked a major step French capital in December world's most comprehensive

184

to the Convention supporting the Paris Agreement have So far, 184 of the 197 Parties

21%

Clean Hydrogen

Next Step for the Middle East?

BY NOBUO TANAKA President, The Sasakawa Peace Foundation; Former Executive Director of the International Energy Agency (IEA)



The international Energy Agency (EA) does not expect panels of element of trappent by 2040. While electric vehicles (EV) and traduce of consumption for tript dury vehicles (LDV) the increased of requirement of a validor, ships and trucks will be greater than the ships and trucks will be greater than the productive will also increase. This is good productive Will also increase. This is also

The IEA has always underestimated to increase of renewable energy (RE) sources, so a zero-carbon society may come much enfant than expected. There are now 1/40 global corporations that have signed up as RE100 companies targeting 100% enerwables dependency. Microsoft, Facebook, Google, General Motors EMWX Nite and Walmart and Motors St. Facebook, Google, General Motors EMWX Nite and Walmart and that these global leaders will insist that that the global leaders will insist that the size global leaders will insist that that the global leaders will insist that that the global leaders will insist the size of the that the global leaders will insist that that the global leaders will insist the size of the that the global leaders will insist the size of the that the global leaders will insist the size of the that the global leaders will insist the size of the that the global leaders will insist the size of the that the size of the size of the size of the size of the that the size of the size of the size of the size of the that the size of the size of the size of the size of the the size of the the size of the siz

"The time has come for the Middle East to consider clean innovation by hydrogen."

> "The IEA has always underestimated the increase of renewable energy sources, so a zero-carbon society may come much earlier than expected."

is developing 'SPERA Hydrogen' engineering company in Japan which fossil fuels becoming stranded assets carbon' itself. The way forward to avoid once coal is gone, gas will need to 'decontinue to be used to replace coal, but IEA Sustainable Development Scenario on Climate-related Financial Disclosures the recommendations of the Task Force organic chemical hydride method. The transporting hydrogen by utilizing the a business model for storing and hydrogen technologies. through enhanced oil recovery (EOR) and is carbon capture and storage (CCS) early 2020s for oil. Natural gas will right away and it must happen by the 2060, a peak demand of coal happens enough to achieve net zero emissions by said that if governments are ambitious are divesting coal-related activities. The (TCFD). Many European corporations institution which officially introduced they put their money into. governance aspects of the companies Chiyoda Corporation is a leading The European Union (EU) is the first

through electrolysis. The time has come or liquid ammonia. Solar photovoltaics the clean hydrogen used for hydrogen tanker to the exporting country. When the can then be transported by a regular is produced through CCS - as with EOR temperatures and pressures. If hydrogen and oil tankers. Both tolue ne and MCH produced from toluene and hydrogen. SPERA Hydrogen process is as follows innovation by hydrogen. for the Middle East to consider clean East, can also produce clean hydrogen (PV), which are abundant in the Middle transportation, such as liquified hydrogen technologies for hydrogen storage and to the Middle East. There are different Toluene can then be transported back fuel cell vehicles or power generation hydrogenated with a special catalyst and MCH reaches its destination, it can be deadded to toluene to make MCH, which it is carbon-free. Clean hydrogen is are maintained in a liquid state at ambient and transported by conventional oil tanks can be safely and economically stored Methylcyclohexane (MCH), which is



Technology & the Transition of Energy: What's Next?

BY LORD ADAIR TURNER Chair of Energy Transition Commission; member of the House of Lords; Senior Fellow at the Centre for Financial Studies; former Chair Mc Cimete Chairus Seniors Security, UK; former Chair UK Climete Change Committee; former Director General of the Confederation of British Industry; former Vice-Chairman of Merrill Lynch Europe; and author of several books in the field of Economics and Finance.

gas companies are pursuing, with a lot of their focus on the strategies that oil and fossil fuel companies is changing. bringing down the production cost of fossil Simultaneously, the power of technology is with oil in electric vehicle (EV) markets. together. Renewables will start to compete and for renewables, with the two linked low-cost energy world both for fossil fuels to 15 years, we are heading towards a people currently realize. Over the next 10 is going to be bigger than what most The impact of new technology on energy funds and other institutional investors in tuels. Accordingly, the attitude of pension We are going to see investors tightening

(ETC) is currently working with the Indian power stations as quickly as possible of their business between fossil fuels and strong statements about how the balance companies like Total and Shell making term. For example, we already see the next year or two, but for the longer strategies are, not just for the cycle over will be scrutinized on how robust their coal to get out. Fossil fuel companies pressure on those still invested in therma world must get out of burning coal in Agreement commitments; the developed coal use is incompatible with the Paris renewables will shift over time. Thermal The Energy Transition Commission





Committee, in charge of our dethose changes, but they create a new onshore wind by 75%. I did not anticipate by 90%, lithium ion batteries by 80% and Since 2008, the cost of solar has dropped some nuclear. But the facts have changed carbon capture and storage (CCS), and Those are: renewables, fossil fuels with use a combination of three technologies production, I would have said we need to should take the carbon out of electricity you'd asked me back in 2008 how we carbonization program in the UK, if stations built thereafter. will probably be no more coal fired power already under construction there, there 40 gigawatts (GW) of coal power stations beyond coal. We believe that beyond the Government on how rapidly they can move woken up. reality to which many people have not yet As chair of the UK's Climate Change

The short-term impact of these changes

longer term." the cycle over the next strategies are, not just for on how robust their "Fossil fuel companies year or two, but for the will be scrutinized

petrochemicals and heavy transport, like Oil will retain its other uses such as for than an internal combustion engine, as by 2030 they will be very significant. on the oil price may be negligible, but might be cheaper to buy an EV by 2025 declining price of lithium ion batteries, it far faster than people realize. With the In particular, EVs are going to happen well as being much cheaper to run it.

> the new technologies will gather pace over trucking and aviation. But the impact of ume.

average carbon intensity of electricity is running sufficiently few hours that the turbines providing seasonal backup but and others, such as Mexico and Chile, we based systems. As renewable electricity renewables at total cost well below coalpower systems based almost entirely on earlier in some favored regions, to build will be feasible within 15 years, and far still very low. ETC analysis shows that it flexibility provided by batteries, and gas primarily on renewables with short-term we can still build power systems based impact. And where the sun doesn't shine you take into account its environmental just can't compete with that, even before below 2 cents per kilowatt hour (kWh). Coa have seen solar power winning auctions at Middle East. In countries like Saudi Arabia Solar is a huge natural resource in the

> shipping production, long distance trucking and the decarbonization of fertilizer and stee by electrolysis, to play a major role in potential for green hydrogen, produced prices collapse, there is also huge

economy in the last two years has demand. The buoyancy of the Chinese happens in China and with Chinese prices short-term is of course what stream and prices coming back down going to see more supply coming on moment oil goes above \$70/bl, you are and their decreasing production costs the sheer capacity of US shale producers OPEC producers' supply cuts. But given effectiveness of current OPEC and nonsupply and demand and the reasonable above due to the balance of current supported at \$60/bl or maybe slightly many of which are below \$50/bl - the In the short-term, oil prices look to be The other main factor to impact oil

slowdown of Chinese growth, even if only bumps along the road. Plus, any significant probably can, but there could certainly be the next 10 years. My judgment is that they strong growth, at say 6% per annum, over in place the policies to support continued is whether the Chinese authorities can put recovered in 2017. The key question now why oil and other commodity prices to the global economy and is a key reason 2014 to almost 4% today. financial stimulus with the fiscal deficit as a Since 2016, policy has switched to provide rising to potentially unsustainable levels. and non-bank credit provision, but with the growth was underpinned by rising bank forecasters. Before 2016, rapid Chinese Monetary Fund (IMF) and all the major percentage GDP rising from close to 0% in inevitable consequence that leverage was surprised the World Bank, the Internationa That has given an enormous stimulus

40 GW

construction in India; likely the stations already under

%00

30% and onshore wind by battery costs have fallen by since 2008. Lithium ion The drop in the cost of solar

2025

angine, as well as being much The year it might be cheaper

temporary, will lead to lower oil prices.

Electrifying the 21st Century

Wiring a New Norm

BY JOE ANIS President & CEO GE Gas Power Systems, GE Power MENA & South Asia



Tags. That's the number of years since inventor. Thomas Edson numelied a worldchanging energy innovation – the first teaming beam given, they have the in the midst of another exolution that will alfordaily meet be-carbon tagsts and the midst of yising demand of 29% between the magnitude and location of electricity. The magnitude and location of

become available, so will more low carbon Essentially, as more sustainable, intelligent and small - all are converging to create a and emerging, physical and digital, large energy and energy efficiency. Traditional through the maturation of renewable power technologies and decarbonization arrival of increasingly affordable diversified the emergence of digital technologies, the is being driven by three powerful trends: landscape. At the highest level, change transforming the 21st century power demand growth aren't the only things and customizable energy solutions new 21st century power network. The benefits are almost immeasurable The magnitude and location of electricity

Esensially, as more sustainable, intelligent and catorinizable energy solutions become available, so will more bay carbon and national growth opportunities. In the Middle East, both na ericital to supporting the Prinz Agreement and the economic diversification detailed in National Vision graphicy of Its

Laudable progress is already being made. Last August, Abu Dhabi's renewable energy company, Mastar, signed an Engineering, Procurement and Construction (EPC) contract to build the Dhofar Wind Power Project, marking the first large-scale wind farm in Oman

> "Laudable progress is already being made. Last August, Masdar signed an Engineering, Procurement and Construction (EPC) contract to build the Dhofar Wind Power Project – the first large-scale wind farm in Oman and the GCC."

Saudization. And in the UAE, the Hassyar cycle power plant in Waad al-Shamal by 2050 diversify sources of power generation to Energy Strategy 2050, which aims to role in supporting the country's Clean the first such power plant in the region. (MW) capacity coal-based power plant project in Dubai will be a 2400 megawatt valuable to supporting the national goal of Saudi workforce. The latter is especially facility in Dammam with more than turbine made in Saudi Arabia. The project Mining City, heralding the first ever gas (SEC) has started operating a combined 12% coal and 6% nuclear across the UAE incorporate 44% clean energy, 38% gas The \$3.4 billion project will play a vital when construction wraps up in 2023 -140 local suppliers and a 70% local was rolled out of GE's manufacturing and the GCC. Saudi Electricity Company But ensuring long-term energy security

But ensuring long-term energy security means much more progress is required in means much more progress. We not be the Middle East and beyond. More 'out of the box' thinking will increase the number of innovative technologies and progressive of innovative technologies and progressive

for everyone. We're just getting started. to innovation and there is plenty of room but rather anticipate it, to ensure energy worldwide and serving more than 180 90% of power transmission utilities third of the world's electricity, equipping by 2030, according to the International 3.1 million in 2017, with 125 million EVs roads worldwide rose to a record high of the number of electric vehicles (EV) on trove of energy efficiency. For example, policies in the ever-growing treasure feeding into each other. There are no limits start-up and the wisdom of experience landscape requires the nimbleness of a Succeeding in this new, networked energy must adapt the same proactive mindset. security. Other players, big and small, must not simply keep pace with demand nations. With such responsibility, we countries – roughly 90% of the globe's same period – a staggering 83% more see 220 million EVs on the road within the policy as per the EV30@30 Scenario could heightening ambitions and strengthening Energy Agency (IEA) in January, But GE technology already helps create one





Digital Technology Adoption

Unlocking Efficiencies in Industry

BY MORGAN ELDRED Managing Partner, Digital Energy; former Research Director,

Gartner; former Head IS Strategy & Risks, Maersk Oil; former Capital

Projection Manager, Shell

the energy used for extraction and cooling, ventilation and lighting. Other energy that facilities require for heating, energy firms into their own operations, although primarily created outside of the digital architectures and 3D printing. digital technology trends: the Industrial uses have been to measure and optimize The main focus has been on reducing the leading to breakthroughs in efficiencies energy industry, have been adopted by Internet of Things (IIOT), energy efficient will be accelerated through three key Energy transition within the Middle East Recent advancements in the IIOT,

> of structural materials within the supply processing energy and for transportation

chain. Efficient Economy (ACEEE) has estimated potential savings of 12%-22% of all largest reference case however is how usage outside of anticipated norms. The by applying real-time alerts that indicate 15% reduction in energy consumption Canadian Forest Products reported a efficiency for its robot systems, while reported a 30% improvement in energy IIOT. For example, Germany's Daimler energy consumed through the use of the The American Council for an Energy

energy efficient digital architectures energy and water consumption. in a little over a year as a result of lower BlackHills Farms in New Zealand, which implementation to date has focused on and integrity of physical assets. Typica focused on increasing the reliability within the energy sector has primarily to leverage this integration. The IIOT Energy companies require new physical systems and smart algorithms the integration of sensors, cyber a collection of technologies through has managed a 50% reduction in cost The IIOT is not one technology; it is

former, optimal set points manually

development in this area as 3D printing. Investment is on the rise on research and today's energy transition? Additive manufacturing, also known "A digital trend that has tremendous benefits in enabling

two ways for energy facility management tocused on energy efficiency will allow could run into billions of dollars annually difference in operating costs associated paybacks of less than six months. Other areas include supervisory control monitoring of pumps and heat exchange monitoring of steam traps, condition they could, the overall financial impact operations are not operating as well as Assuming about 60% of energy 250,000 barrel a day (b/d) facility \$12.3 million per year for a typical with these implementations at about providing cost-effective installation and data acquisition and analytics systems performance – all wirelessly connected safety, leveraging aspects like acoustic reduced maintenance and improved open loop and closed loop. In the Within the IIOT, new software tools Case studies have indicated the

cost of construction. supply chain overhead used within the on the design, implementation and the design of energy facilities that can this area. For example, Sandia National development (R&D) are on the rise in printing. Investments for research and manufacturing, also known as 3D energy transition is that of additive tremendous benefits in enabling energy-cost reductions of 6%-15% optimizable variable and can achieve set points are sent directly to each of 3%-8%. In the latter application, can achieve energy-cost reductions significantly reduce the carbon footprint ability to produce materials used within wind turbine blades. 3D printing has the studying 3D printing for the production of funded by the US government) is _aboratories (a R&D center federally indicate the optimization variables and Another digital trend that has

2%-22%

Energy-Efficient Economy energy consumed through

50%

Zealand achieved in just over BlackHills Farms in New he cost reduction that

30%

time alerts that indicate usage 15% reduction in energy

Energy Transition

Aspiration and Reality

Energy, Mines & Renewable Energy Professional Recognition Award from the Tunisian Minister of of Surrey, and Saint Joseph University (Beirut); Recipient of Honorary Blavatnik School of Government at Oxford University, the University Natural Resource Governance Institute; Visiting Lecturer at the CEO of Crystol Energy; Member of the Governing Board of the BY DR. CAROLE NAKHLE

transition taking place which is often considerations it comes with unique challenges and transition towards renewables - and are lofty ambitions within the energy emissions from 1970 to 2010. There gas were responsible for an estimated tossil tuels such as coal, oil and natura emissions from industrial processes and Panel on Climate Change (IPCC) said and hydropower. The Intergovernmental through renewable forms of energy It is the concept of a greener future an explosion of interest in recent years 78% increase in total greenhouse gas such as biofuels, solar, wind, nuclear The topic of energy transition has caused Firstly, there is an equally important

dominant for the first time in history that over the next few decades, the been gradually eroded as the share of became king. Since the first oil shock More than half a century later, oil and fuelled the first Industrial Revolutior example, replaced traditional biofuels another fuel has taken over. Coal, for dominated the world's energy mix unti overlooked. Traditionally, one fuel has energy landscape where no single fuel is world is moving into a more diversified more notable. The main shift now is renewable energy has made its presence natural gas has expanded. More recently in the early 1970s, its dominance has Secondly, energy transitions take

32

fuel is dominant." a more diversified energy landscape where no single "For the first time in history, the world is moving into

oil and gas companies are making in degrees Celsius. The report explores Advances in such areas will surely their cars more environmentally friendly are placing equal emphasis on making conventional internal combustion engines be underestimated. Manufacturers of remaining competitive - should not their activities and products – all while reducing the environmental impact of fuels. In this respect, the effort that that do not necessarily exclude fossil various low carbon technologies global temperature to well below two is consistent with limiting the rise in transition towards a greener future Renewable Energy Agency (IRENA) from one energy source to another. be right in order to enable the switch signal of different energy sources should decades to get the right infrastructure in levels. But at the same time, they will improve on current carbon emission in 2017 shows that the energy Energy Agency (IEA) and the International and regulations. Plus, the relative price place, change behaviors, develop policies time to fully develop. It can take several Third, a joint report by the International also delay the progress of green energy

energy plans be the primary goal of governments energy transition in such economies, is not cost competitive. To facilitate the a clean energy transition requires more The result is a vicious cycle - to sustain in petroleum-dependent economies to be funded by oil and gas revenues here is that financial investment has the foreseeable future. The problem require strong government support for payback period and will continue to sources of energy still have a very long Gulf countries. Investments in alternative dependent economies, including the is particularly the case for petroleumunderstanding, may simply backfire. This dominance. before committing to ambitious clean economic diversification should therefore production for as long as clean energy not less, hydrocarbon investment and explicit or implicit government backing investment, it is typically triggered by when money does come from private with a dominant public sector. Even energy transition, as per the current Finally, for some countries, the

78%

and natural gas, detaile d ossil fuels, such as coal, oi

7%

80 GW

MD 08

ed on countries' Nationa



Petrodollars Underpinning 'Solar Arabia' with

Gas and Investing; former Business Editor, IB Times UK Newsweek Media Group; former Oil Markets Analyst & Desk Editor, Sharecast; Independent Oil Analyst & Editor; Columnist – Commodities, Oil & BY GAURAV SHARMA

former Oil & Gas Analyst/Features Writer, J Global

targets, nothing could be better. carbon and regional energy diversification of the range marks the highest prices on bl range for most of 2018. The upper cap Intermediate have oscillated in the \$60-\$80 oil benchmarks Brent and West Texas not return in the immediate future, but at the moment for Gulf crude producers East, policymakers have the comfort of carbon economy is visible in the Middle many powerbrokers in the GCC with low record since the fourth quarter of 2014. Fo The days of three figure oil prices may The oil price climate is relatively benign While an inexorable march to a low

every two cars is electric, crude demand by the International Energy Agency (IEA) to grow over the coming decades. Studies is the subject of much navel gazing in the in earnest by the government of UAE and by petrodollars is gaining currency. The petrochemicals, not by automobiles. of the demand is driven by aviation and Dr Fatih Birol opining that even if one in support this claim with Executive Director Saudi Arabia has actually been adopted theme first promoted by policymakers in would keep growing. That's because much knowing that demand for oil will continue The concept of 'Solar Arabia' bankrolled



arrays and renewable energy projects in increasingly peppered with solar panels Abu Dhabi would reveal both emirates GCC. A cursory look around Dubai and fuel subsidies during the oil price slump of a matter of years after the UAE ditched

Water Authority (DEWA) - is aiming for The lead sponsor – Dubai Electricity & and produce steam to generate power energy from the sun, store it in molten salt and parabolic trough technology to harvest plant, which will combine a central tower the world's largest single-site solar thermal The UAE is also in the process of building

> subsidies. with fossil fuel generated power without kilowatt-hour (kWh), which can "compete a levelized tariff of USD7.3 cents per will deliver electricity 24 hours a day at 700 megawatts (MW). It claims the plant

by the government of the UAE."

theme first promoted by policymakers in Saudi Arabia has been adopted in earnest

"The concept of a 'Solar Arabia' bankrolled by petrodollars is gaining currency. The

as well as international and regional grand plans for 7.2 gigawatts (GW) of sola of what's afoot elsewhere in the GCC Road Fund and Saudi Arabia's ACWA collaboration, with both China's Silk commendable initiatives being miles ahead leader UAE is used as a benchmark with its diversification. More so, if the regional deemed a target year for wholesale energy demonstrate speed of execution if 2020 is project. Yet, the poster project does little to Power Barka being stakeholders in the It demonstrates policymakers' willpower Of course, few can dwarf Saudi Arabia's

by 2030, with a project price tag of \$200 power by 2019, and a whopping 200 GW

of the GCC grid before 2020, and by extension much until the first gigawatts fire-up the Saud However, healthy skepticism is needed not to suggest that it cannot be done completely upgrade its power grid to bankrolled by Saudi petrodollars alone come from. Realistically, it cannot be the rest of the mammoth investment will much concrete information on where billion in phase I of the project with not power generation capacity of France Energy Finance's (BNEF) data, the project anything being planned anywhere in the that is a hundred times larger than of Understanding (MoU) with Japan's handle the incremental wattage. That is Furthermore, it would require Riyadh to would be bigger than the entire solar world. In fact, going by Bloomberg New SoftBank to develop the grand project SoftBank's Vision Fund will invest \$1 In March 2018, it inked a Memorandum

> The aimed capacity of the 700 MW

7.3 cents per KWh. day at a levelized tariff of USD DEWA claims the plant will in the UAE. Lead sponsor solar thermal plant to be built world's largest single-site

keep growing. that crude demand would is electric, the IEA believes

Lowest-Cost Oil Producers

Manage Resources Like Any Other Commodity

BY SIR MARK MOODY-STUART

Directors of Saudi Aramco Former Vice Chairman of the UN Globa Innovative Vector Control Consortium (IVCC); Member of Board of Chairman of the Global Compact Foundation; Chairman of the Shell; Former non-Executive Chairman of Anglo American plc Compact; Former Chairman & Managing Director of Royal Dutch



water offshore and most recently shale oil North Sea, Alaska North Slope, deepproduction, keeping the price of oil well the lowest cost producers restrained their or copper, the lowest-cost producers developments, successively in the UK enabled cycles of higher cost non-OPEC above the marginal cost of supply. This early days of OPEC in the 1960s because has not behaved in this way since the For normal commodities like iron ore

development will still be needed to offse for a finite market. Of course, even pie, all producers will have to compete comfortably sharing a reliably growing oil before any decline. Thus, instead of period of flat or little demand growth fo agreement that there is likely to be a by several decades. But there is some change this approach that is now underway may be about to growth has been taken up by non-OPEC domestic social and development income generally been able to satisfy their production. when oil demand is flat, significant new 'peak demand' for oil will occur vary producers. The great energy transition share. Time and again, the bulk of volume requirements without growing market low-cost Middle East producers have Different analysts' estimates on when With continued growth of demand

of fixed or reducing demand. producers will compete for market share does mean that in the longer term, all the decline of older fields. However, it

> all producers will have to compete for a finite market." "Instead of comfortably sharing a reliably growing pie

price downturn cancelled in the light of the 2014-2015 oil complicated by the very large number of higher cost non-OPEC projects that were In the short term, the picture is

are two factors. producers to invest to increase capacity provides an opportunity for truly low-cost past this caution may be short lived, but i well below \$50. As we have seen in the projects with break-even prices at levels increasingly only prepared to sanction recovery in price, companies are now thinking of the private sector. Despite the nave also had a significant impact in the So, what is holding them back? There The downturn and the energy transition

of the population. Second, OPEC's to transform their economies, but also to invest to increase capacity and thus concerned that signalling a willingness low-cost producers are understandably to meet demands for social transfers to not only to meet the investment needed potentially market share will have a satisfy the understandable expectations face increasing demands on revenues, First, low-cost producing countries

producers of other commodities. Hence the good news for low-cost oil producers net negative effect. This is a familiar dilemma for low-cost

negative effect on oil prices and so have a

cohesion, such an approach has been organization like OPEC and the need for dip. While complex in the context of an be closed again in response to a price increase in prices, linked to a cautiously prices and production discipline. sending a clear warning to higher cost capacity to make such investments in there must be a clear signalling of the on stream in a phased way. Saudi Arabia caused by misjudging the situation admittedly with occasional price dips success by major commodity producers practised for many years with some Production brought on line should only upward movement of market share. whenever necessary to prevent a sudder willingness to utilize spare capacity be coupled with a more aggressive carefully expressed desire to maintain producers. Plus, it communicates a very low-cost production environments interests of market stabilization. Second has long adopted this policy in the immediately required, or that is brought invest in new capacity that may not be roadmap. is the existence of a tried and tested First, there must be a willingness to This moderate approach should

higher cost producers for too long. low-cost oil producers. They have carried I commend this approach to all truly



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